

Notice of Overview and Scrutiny Board



Date: Monday, 5 January 2026 at 6.00 pm

Venue: HMS Phoebe, BCP Civic Centre, Bournemouth BH2 6DY

Membership:

Chairman:

Cllr K Salmon

Vice Chairman:

Cllr S Aitkenhead

Cllr J Beesley
Cllr P Canavan
Cllr L Dedman
Cllr C Goodall

Cllr S Mackrow
Cllr L Northover
Cllr Dr F Rice
Cllr T Trent

Cllr O Walters
Cllr C Weight
Cllr G Wright

All Members of the Overview and Scrutiny Board are summoned to attend this meeting to consider the items of business set out on the agenda below.

The press and public are welcome to view the live stream of this meeting at the following link:

<https://democracy.bcpCouncil.gov.uk/ieListDocuments.aspx?MIId=5963>

If you would like any further information on the items to be considered at the meeting please contact: Claire Johnston 01202 123663 or email democratic.services@bcpcouncil.gov.uk

Press enquiries should be directed to the Press Office: Tel: 01202 454668 or email press.office@bcpcouncil.gov.uk

This notice and all the papers mentioned within it are available at democracy.bcpCouncil.gov.uk

AIDAN DUNN
CHIEF EXECUTIVE

23 December 2025

DEBATE
NOT HATE



Available online and
on the Mod.gov app

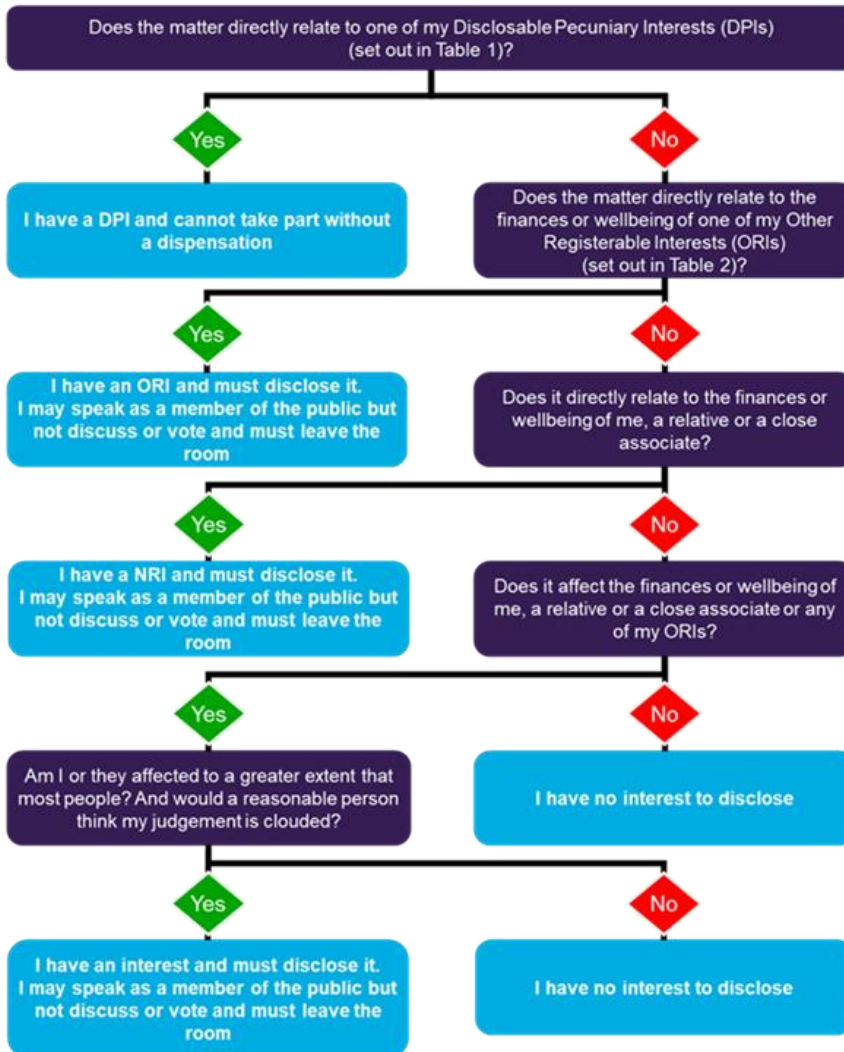


Maintaining and promoting high standards of conduct

Declaring interests at meetings

Familiarise yourself with the Councillor Code of Conduct which can be found in Part 6 of the Council's Constitution.

Before the meeting, read the agenda and reports to see if the matters to be discussed at the meeting concern your interests



What are the principles of bias and pre-determination and how do they affect my participation in the meeting?

Bias and predetermination are common law concepts. If they affect you, your participation in the meeting may call into question the decision arrived at on the item.

Bias Test

In all the circumstances, would it lead a fair minded and informed observer to conclude that there was a real possibility or a real danger that the decision maker was biased?

Predetermination Test

At the time of making the decision, did the decision maker have a closed mind?

If a councillor appears to be biased or to have predetermined their decision, they must NOT participate in the meeting.

For more information or advice please contact the Monitoring Officer

Selflessness

Councillors should act solely in terms of the public interest

Integrity

Councillors must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships

Objectivity

Councillors must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias

Accountability

Councillors are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this

Openness

Councillors should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing

Honesty & Integrity

Councillors should act with honesty and integrity and should not place themselves in situations where their honesty and integrity may be questioned

Leadership

Councillors should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs

AGENDA

Items to be considered while the meeting is open to the public

1. Apologies

To receive any apologies for absence from Councillors.

2. Substitute Members

To receive information on any changes in the membership of the Committee.

Note – When a member of a Committee is unable to attend a meeting of a Committee or Sub-Committee, the relevant Political Group Leader (or their nominated representative) may, by notice to the Monitoring Officer (or their nominated representative) prior to the meeting, appoint a substitute member from within the same Political Group. The contact details on the front of this agenda should be used for notifications.

3. Declarations of Interests

Councillors are requested to declare any interests on items included in this agenda. Please refer to the workflow on the preceding page for guidance.

Declarations received will be reported at the meeting.

4. Confirmation of Minutes

5 - 10

To confirm and sign as a correct record the minutes of the Meeting held on 8 December 2025.

5. Recommendation Tracker

11 - 24

To note the latest updates to the recommendation tracker.

6. Public Issues

To receive any public questions, statements or petitions submitted in accordance with the Constitution. Further information on the requirements for submitting these is available to view at the following link:-

<https://democracy.bcpCouncil.gov.uk/ieListMeetings.aspx?CommitteeID=151&Info=1&bcr=1>

The deadline for the submission of public questions is midday 3 clear working days before the meeting – Monday 29 December 2025.

The deadline for the submission of a statement is midday the working day before the meeting – Friday 2 January 2026.

The deadline for the submission of a petition is 10 working days before the meeting.

INFORMATION CONSIDERED BETWEEN MEETINGS

7. Q2 Corporate Performance Report

See below for a link to the published report -

<http://ced-pri-cms-02.ced.local/documents/s62507/Corporate%20Performance%20Report%20-%20Q2.pdf>

ITEMS OF BUSINESS

8. Regeneration Progress Report

25 - 36

This report seeks to update on the regeneration ambition and strategy for the priority regeneration programme which includes the Former Power Station site at Holes Bay, Poole Dolphin Leisure Centre, Bournemouth Development Company and Boscombe Towns Fund projects. These projects were identified as strategic regeneration priorities on dissolution of Future Places. The report also provides a progress update on the property assets which formed part of the transfer to in-house activities on 1 November 2023.

9. Parking Around Schools - Rapporteur Update

To consider a verbal update on the work which has been undertaken to gather information on parking issues around schools and the different types of actions which have been undertaken to respond to these issues.

10. Work Plan

37 - 46

The Overview and Scrutiny (O&S) Board is asked to consider and identify work priorities for publication in a Work Plan.

No other items of business can be considered unless the Chairman decides the matter is urgent for reasons that must be specified and recorded in the Minutes.

BOURNEMOUTH, CHRISTCHURCH AND POOLE COUNCIL
OVERVIEW AND SCRUTINY BOARD

Minutes of the Meeting held on 08 December 2025 at 6.00 pm

Present:-

Cllr K Salmon – Chairman

Cllr S Aitkenhead – Vice-Chairman

Present: Cllr J Beesley, Cllr P Canavan, Cllr L Dedman, Cllr C Goodall,
Cllr S Mackrow, Cllr L Northover, Cllr Dr F Rice (online), Cllr T Trent,
Cllr O Walters and Cllr C Weight

Also in attendance: Cllr M Cox (online), Cllr M Earl and Cllr V Ricketts

70. Apologies

Apologies were received from Cllr G Wright.

71. Substitute Members

Cllr T Slade substituted for Cllr G Wright

72. Declarations of Interests

There were no declarations of interest made on this occasion.

The monitoring Officer had issued a general dispensation to all Councillors for consideration of the Community Governance Review report.

73. Confirmation of Minutes

The minutes of the meeting held on 17 November were approved as a correct record.

74. Information Considered Between Meetings

The Board noted that the third quarter budget monitoring report had been circulated to the Board since the last meeting.

75. Recommendation Tracker

The Board noted the recommendation tracker and was advised that the outstanding actions were being followed up.

76. Work Plan

The Chair of the Board presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix '?' to

these Minutes in the Minute Book. The Overview and Scrutiny (O&S) Board was asked to consider and identify work priorities for publication in a Work Plan.

Parking Strategy – Key Lines of Inquiry – this item was proposed following a Council motion referral. Cllr P Canavan presented the draft key lines of inquiry document. It was clarified that Section 2d regarding assessment of vacant and underused council-owned land was for car parking. **Action:** That the item be added to the work programme and that an interim update on the development be requested based on the key lines of inquiry.

Parking Enforcement Around Schools - The Chair noted that Cllr Chapmanlaw as the rapporteur was unable to attend. However, the Scrutiny Specialist provided an update to the Board to advise that background research had identified examples of good practice in some schools and proactive ward councillors. It was proposed to convene a session with successful schools, ward councillors, and officers to share best practice. Members supported the approach and suggested St Michael's School and Livingstone Road Primary Federation as examples. **Action:** A full update to be provided at the January meeting and a dedicated session to be scheduled in March onwards.

Local Plan Briefing – A session was being proposed for January. Members requested coverage of vacant sites, undeveloped permissions, housing targets, and affordable housing. It was suggested that information be provided on comparisons with those councils achieving higher affordable housing delivery. **Action:** Briefing session to be scheduled for 19 January 2026. Note: Since moved to 26 January.

Budget Scrutiny Meeting – 2 February 2026 - The Board noted the proposed approach to focus on resident impact and invite corporate directors alongside portfolio holders.

Winter Gardens Cabinet Report – The Board noted that the Cabinet report had been delayed to February, which created a clash with the budget O&S Board meeting. The Board preferred not to consider an additional item at the Budget O&S Board meeting. **Action:** That the report receive an update with the information available on this at the time of the January meeting as part of the regeneration item.

Work Programming Workshops – The Board was advised that workshops would be arranged in February to develop the annual work plan. Members were encouraged to submit scrutiny topics using the request form.

77. Public Issues

There were no public issues for this meeting.

78. Community Governance Review - Consequential and Supplementary Provisions

The Chair of the Community Governance Review Task and Finish Group presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'B' to these minutes in the Minute Book. The report presented the consequential and supplementary provisions required to implement the establishment of new town councils for Broadstone, Poole, and Bournemouth, following the Council's decision of 14 October 2025.

It outlined the arrangements necessary to ensure that the new councils were legally compliant and operationally effective from 1 April 2026. Key recommendations included the formation of Shadow Councils from 1 January 2026 to oversee the recruitment of qualified clerks and address pre-implementation matters, and the agreement of anticipated precept amounts for each council, enabling sound financial planning. The report detailed the limited transfer of assets, statutory requirements for allotments, and the continuation of certain services under Service Level Agreements to ensure continuity and mitigate risk. The Board was advised that the measures were designed to provide a robust framework for the successful transition to new local governance arrangements and to support effective service delivery from inception. The Board noted an amendment to the report to show that the Whitecliff and Parkstone allotments were managed rather than self-managed. Councillor Ricketts, as an experienced town clerk, shared her knowledge on a number of practical requirements for establishing town councils. A number of issues were raised in discussion of this item including:

- Precept level set – It was emphasised that the proposed budgets were minimal and designed to allow councils to function in their first year for a sufficient Council Tax precept amount. Concern was expressed that the proposed budgets were restrictive and could limit the councils' ability to act ambitiously in their first year. It was argued that the shadow councils should review the budgets before approval to ensure democratic involvement. Other Board members advised that they would not want to see any rise in the precept level set within the report.
- Recruitment of Clerks – The Board discussed the recruitment process for Town Clerks and in particular the time frame for this and the practicalities of securing someone suited to the position if the salary was not finalised.
- Statutory timeframe – In response to queries by the Board it was confirmed by officers that the statutory deadline for setting precepts was the 31 January. It was explained that if the budget setting was to be done by shadow Councils this would need to be completed by 14 January to allow sufficient time for this to be considered by a Council meeting. Concerns were raised about the complexity of establishing governance frameworks, policies, and financial plans within limited meeting schedules.

- Discretionary spending – It was highlighted that the proposed budgets allowed for discretionary spending of not insignificant amounts for all of the town councils in year one, with significantly more flexibility in year two once setup costs were removed.
- Staffing – The Board asked for further information on staff to support the civic function of the new town councils. It was noted that this would continue in a similar way to it did as present. The staff were employed by BCP Council and the Charter Trustees were currently recharged for staff costs and this would remain the same with the town councils.

The following motion was moved and seconded, “That the O&S Board recommend that the anticipated precept amounts for Broadstone Town Council, Poole Town Council and Bournemouth Town Council, as detailed in the table at paragraph 35 to this report, be referred to the shadow councils for consideration by 14 January 2026 and brought back to an extraordinary meeting of council for determination”

Following debate on the proposed motion to amend the recommendation outlined in the report at c, it was put to the vote and lost.

Voting: 5 in Favour, 7 against

The Chair thanked the members and officers for their input into the discussion and the Board agreed to note the report.

The meeting adjourned at 7.34 pm and resumed at 7:42pm.

79. Medium Term Financial Plan (MTFP) Update

The Portfolio Holder for finance presented a report, a copy of which had been circulated to each Member and a copy of which appears as Appendix 'C' to these Minutes in the Minute Book. The Board was advised that the purpose of the report was to comply with accounting codes of practice and best practice which requires councils to have a rolling multi-year medium term financial plan. The report provided the latest high-level overview of the 2026/27 Budget and 3-year medium-term financial plan including updates on the government’s proposals to return the SEND system to financial sustainability in 2025.

The report aimed to ensure the council presents a robust legally balanced 2026/27 budget and highlighted the significant amount of uncertainty caused by fluctuations in the predicted outcome of the government’s Fair Funding Formula review. It provided an update on the implications of the November local government finance policy statement and national budget. The report included updates in respect of the existential threat to the council’s financial sustainability caused by the accumulated and growing deficit on the Dedicated Schools Grant (DSG) as pertaining to the high needs block expenditure on Special Educational Needs and Disability (SEND). A number of issues were raised in discussion of the item including:

- Fair Funding Formula - The Council faced a projected funding gap of £8.9 million for 2026/27, this was after identifying £12.2 million in savings. The position was worsened by uncertainty surrounding the Fair Funding Formula, which was expected to disadvantage councils like BCP. Members urged the Council to lobby local MPs for support on this issue
- SEND (Special Educational Needs and Disabilities) deficit – This remained the most significant risk for the Council. There was a £113 million deficit as of March 2025 which was expected to rise to £183 million by March 2026, and potentially exceed £300 million by 2028.
- Statutory override – The Board was advised that this would end in March 2028 when the government would assume responsibility for the day to day running of SEND costs. Concern was expressed that the historic deficits which the override had allowed councils to set aside remained unresolved, creating a risk of technical insolvency unless government support materialised.
- Pension Fund - Members raised concerns about the impact of pension fund assumptions on employer contributions. The Chief Finance Officer confirmed that the Council was challenging the actuarial assumptions and had engaged an independent actuary to ensure a fair outcome.

RESOLVED that the O&S Board advise Cabinet of its support for all recommendations as outlined in the Cabinet report.

Voting: For: 9; Against:1; Abstentions: 2

The meeting ended at Time Not Specified

CHAIRMAN

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OVERVIEW AND SCRUTINY BOARD

RECOMMENDATION TRACKER

UPDATED: [18.12. 2025]

Minute number	Item	Recommendation made <small>*items remain for monitoring until implementation is complete or committee agree to remove.</small>	Recommended to <small>*name of receiving body/ Officer, and date received</small>	Outcome <small>*accepted/ partially accepted/ rejected/ unknown.</small>	Implementation updates
Recommendations from Board meeting – 13 May 2024					
9	A shared vision for Bournemouth, Christchurch and Poole 2024-28 Strategy and Delivery Plan	<p>RESOLVED that the Board support the recommendations to Cabinet, subject to the suggested amendments from the Board:</p> <p>(a) The delivery plan be approved (b) The measures for monitoring progress and ensuring accountability for delivery be agreed.</p> <p>Note – minor amendments to the measures contained in the report were suggested by the O&S Board and captured in the full minutes of the meeting.</p>	Cabinet - 22 May 2024	Recommendations accepted.	<p>The Portfolio Holder confirmed that the amendments suggested at O&S Board had been incorporated into the revised version of the Strategy and Delivery Plan supplied for decision by Cabinet.</p> <p>(Update by O&S Specialist, 28/4/25)</p>
Recommendations from Board meeting – 16 July 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 27 August 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 23 September 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 1 October 2024 – No recommendations made at this meeting.					
Recommendations from Board meeting – 21 October 2024					

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Agenda Item 5

60	Blue Badge Service Update Report	<p>The Board resolved that:</p> <p>The Portfolio Holder/Leader and the Chief Executive be asked to write to the Department for Transport to raise the concerns outlined by the O&S Board and that the Portfolio Holder take the issue forward with local MPs and the Local Government Association to encourage local authorities to raise these issues with the Department for Transport and request that central government gives local authorities the freedom to set fees which cover the cost of administering the system and that the system should be simplified in terms of renewal processes.</p>	Portfolio Holder/ Leader/ Chief Executive	Recommendations partially accepted by the Portfolio Holder	<p>The Portfolio Holder confirmed that they had written to the Department for Transport and provided the response received to the O&S Board at its meeting on 12 May.</p> <p>It was unknown if this had been raised directly with the LGA and at the O&S Board meeting on 12 May the Portfolio Holder undertook to follow up on this.</p>
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Recommendations from Board meeting – [18 November 2024](#)

69	O&S Budget Working Groups – findings and recommendations	<p>Recommended to Cabinet</p> <ol style="list-style-type: none"> 1. That the principle of an inflationary increase across all parking charges be endorsed for the 2025/26 budget. 2. That it requests Officers to take into account the suggestion that an assessment be made on using a proportion of surplus income to accelerate the parking charging machine replacement programme prioritising the best value machines in order to reduce future costs (subject to the necessary procurement processes). 3. That Officers be requested to explore options to reduce costs for the Council and make the process easier for the public to pay for car parking, in particular an option to be able to pay in advance/on Council website. 	Cabinet – 10 December 2024	Partially accepted	<p>Responses provided to the Cabinet meeting on 5 February</p> <p>://ced-pri-cms-02.ced.local/documents/s55921/Appendix%20a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf</p>
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		<ol style="list-style-type: none"> 1. That it requests that Officers evaluate the retention and recruitment of Civil Enforcement Officers to ensure a robust and resilient workforce to provide an appropriate level of resource and promote safe and appropriate parking. 2. That Officers be requested to ensure adequate resourcing of parking enforcement to reduce inappropriate parking around schools. 	Cabinet – 10 December 2024	Accepted	<p>Response from Portfolio Hodler received at the O&S Board meeting on 3 February 2025 :</p> <p>http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf</p>
		<p>The O&S Board recommend to Cabinet:</p> <ol style="list-style-type: none"> 1. That any Resident Card offering is made fully accessible to all those who are not digitally enabled. 2. That there should be an application process for the card with a small financial contribution for the cost of processing and that the card should be a valuable offer that residents are willing to pay a small cost for, so that it can be sustainable in terms of administrative costs. 3. That any charge levied for the card should be the same regardless of the format and that consideration should be given to concessions for disadvantaged groups. 	Cabinet – 10 December 2024	Recommendations partially accepted	<p>Responses provided to the Cabinet meeting on 5 February</p> <p>://ced-pri-cms-02.ced.local/documents/s55921/Appendix%203a%20-%20Portfolio%20Holder%20Responses%20to%20Budget%20Scrutiny.pdf</p> <p>Response from Portfolio Hodler received at the O&S Board meeting on 3 February 2025 :</p> <p>http://ced-pri-cms-02.ced.local/documents/s55808/responses%20from%20Cabinet.pdf</p> <p>Note: the residents card offer did not progress as part of the budget</p>
Recommendations from Board meeting – 9 December 2024					
78	Pay and Reward Progress Update	RESOLVED that Cabinet be recommended to approve option 2 of the proposed process flowchart (Appendix 1 of the report) and the commencement of collective consultation under s188 of the Trade Union and Labour Relations (Consolidation) Act 1992 ('TULRCA'), which is a statutory obligation where an employer is proposing to dismiss 20 or more employees.	Cabinet - 10 December 2024	Recommendation accepted	Negotiations with the pay and reward progress have continued and a new offer had been made to the unions. A ballot was now taking place with the recognised trade unions and an outcome was expected by the end of June 2025. This report was brought to O&S Board and Cabinet

79	Housing Delivery Council Newbuild Housing and Acquisition Strategy (CNHAS) update and Harbour Sail acquisition	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: Housing Delivery Council Newbuild Housing and Acquisition Strategy CNHAS update and Harbour Sail a.pdf	Cabinet - 10 December 2024	Recommendation accepted	The recommendation from Cabinet has not been put before Council because the purchase of Harbour Sail has not proceeded. This was due to timing of the purchase which affected the ability to use the grant for the purchase (which without this grant the scheme was no longer financially viable) and that title restrictions could not be altered to allow flexibility of tenure that was required. The grant has been reallocated to other property acquisitions.
81	BCP Council Libraries – Update on Library Strategy Development	RESOLVED that the Overview and Scrutiny Board recommend that Cabinet support the recommendations as set out in the Cabinet report: BCP Council Libraries Update on Library Strategy Development.pdf	Cabinet - 10 December 2024	Recommendation accepted	The Library strategy is expected to be considered by the Overview and Scrutiny Board and Cabinet in August and September 2025

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Recommendations from Board meeting – [6 January 2025](#)

90	Devolution	<p>Recommended to the Leader that:</p> <p>a: The Leader arranges an emergency Full Council Meeting at the earliest opportunity to enable a vote of ALL of the available options</p> <p>b: An evidence-based piece of work be undertaken on the pros and cons of a devolution arrangement with both the Solent deal AND Wessex deal, including exploring a public referendum for BCP residents.</p>	Leader of the Council	Partially accepted	<p>Full Council meeting was arranged for 15 January 2025.</p> <p>The Council meeting considered the options of both the Solent deal and the Wessex deal, further information was brought to the Council meeting and Council voted to participate in the priority programme and to move forward with the Wessex proposal.</p>
Recommendations from Board meeting – 13 January 2025 – No recommendations made at this meeting					
Recommendations from Board meeting – 3 February 2025					
106	Council Budget Monitoring 2024/25 at Quarter 3	RESOLVED that the O&S Board recommend to the Audit and Governance Committee that it instigate an investigation on the Carters Quay development.	Audit and Governance Committee 27 February 2025	Recommendation Accepted	<p>Update provided to the A&G Committee at its meeting on 29 May. Chief Executive agreed that a report of the governance and process could be produced for the 24 July. It was also agreed to circulate by email the updated provided by the Director, Investment and Development together with the advice previously provided by the Monitoring Officer. Carters Quay - Update.pdf A further report will be taken to Cabinet</p>
Recommendations from Board meeting – 4 March 2025					
115	Community Governance Review – Draft Recommendations	RESOLVED: that the O&S Board Recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to proposals for Burton and Winkton (A), Hurn (B), Highcliffe & Walkford (C) and Christchurch Town (D) be recommended to Council, for approval for publication and consultation, without amendment.	Cabinet date – 5 March 2025	Recommendations Accepted	<p>Consultation progressed with these proposals. The Consultation closed 22 June 2025. The Working group are processing the outcome of the consultation and a report will be brought back to the October Cabinet meeting.</p>

		<p>RESOLVED: That the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Broadstone (F) and Poole Town (J) be recommended to Council, for approval for publication and consultation, without amendment.</p>		<p>Recommendations Accepted</p>	
		<p>RESOLVED that the Board recommend to Cabinet that that the recommendation for Bournemouth (K) not be forwarded to Council.</p>		<p>Recommendation Rejected</p>	<p>Cabinet felt that it was important to consult on all areas including (k) Bournemouth Town and therefore supported the recommendations as set out by the task and finish group and did not support recommendation 3 as submitted by the Overview and Scrutiny Board.</p>
		<p>RESOLVED that the Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Southbourne (I)) be recommended to Council, for approval for publication and consultation, without amendment.</p>		<p>Recommendations Accepted</p>	
		<p>RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Boscombe and Pokesdown (H) be recommended to Council, for approval for publication and consultation, without amendment.</p>		<p>Recommendations Accepted</p>	
		<p>RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Throop and Holdenhurst (E) be recommended to Council, for approval for publication and consultation, without amendment.</p>		<p>Recommendations Accepted</p>	

		RESOLVED that the O&S Board recommend to Cabinet that the draft recommendations of the Task and Finish Group relating to Redhill and Northbourne (G) be recommended to Council, for approval for publication and consultation, without amendment		Recommendations Accepted	
116	Bournemouth Development Company LLP Business Plan	RESOLVED that the O&S Board recommend to Cabinet that a decision to extend the Winter Gardens site 'Option Execution Date' is deferred by Cabinet until the new BDC Partnerships Business Plan has been approved by Cabinet.	Cabinet – 5 March 2025	Recommendation rejected	The Cabinet did amend a recommendation as follows: Agrees the principle of an extension of the Winter Gardens site "Option Execution Date", with details to be agreed to be delegated to the Chief Operations Officer acting in consultation with the Leader of the Council, or until Cabinet have had the opportunity to review a revised partnership business plan including the site development plan for the revised Winter Gardens scheme." It was not able to agree a deferment of this decision as this would stop progress on the Winter Gardens development.
117	Strategic Community Infrastructure Levy (CIL)	RESOLVED That the Board recommended to Cabinet: 1. That the spending priorities for Strategic CIL as set out in Option 2 of the paper over the period 2024/25 to 2029/30 be agreed provided CIL income is as forecast; and 2. That the report be updated annually for Cabinet and Council.	Cabinet – 5 March 2025	Recommendations accepted	Accepted by Cabinet and spending priorities agreed for 2024/25 to 2029/30 for CIL.
Recommendations from Board meeting – 12 May 2025					
11.	Blue Badge Update	The Chair requested that the matter also be raised with the Local Government Association particularly regarding the cost of administering the Blue Badge scheme and the limitations of the current data system	Cabinet Portfolio Holder for Customer, Communication and Culture		Update on this issue awaited –PH provided an update to the Board – 17 November 2025. Feedback from LGA still awaited.

12.	Arts and Culture Funding	<p>Recommended to Cabinet:</p> <ol style="list-style-type: none"> 1. That the O&S Board recognise the value of the NPOs funded by BCP to Health and well-being youth and the local economy and urge Cabinet to protect the funding BCP currently provides. 2. That Cabinet endorse the work that's been done with schools by the NPOs and recommends that Cabinet take action to encourage all schools to take part. 3. To explore whether it would be a benefit for a Councillor to be appointed as a member of the Board on any or all of the NPO organisations, and 4. That it ensures that the arts by sea festival goes ahead next year. 	Cabinet – 13 May 2025	Recommendations Accepted	<ol style="list-style-type: none"> 1: The cultural funding remains in the MTFP so there is no change in that position as of the moment. 2: The Portfolio Holder is working with the Cultural Hub to encourage this. 3: The Portfolio Holder has spoken to the NPO and they respectfully suggested that this would not be helpful. The Portfolio Holder agreed with this especially as they would likely be a PH and the Portfolio Holder already had very close links with all of them. 4: We are planning for ABTS next year and awaiting funding news from ACE.
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Recommendations from Board meeting – [9 June 2025](#)

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22.	Bournemouth Air Festival	<p>The Overview and Scrutiny Board agreed with the recommendation that Cabinet agrees to Option 4 as set out in the report, which acknowledges the ongoing process for new events to come forward and stops any further work on an Air Festival for 2026 onwards.</p>	Cabinet – 18 June 2025	Recommendation Accepted	<p>Recommendation accepted and confirmed that further work on the Air Festival for 2026 had been discontinued.</p>
23.	Bournemouth Developemnt Company - Winter	<ol style="list-style-type: none"> 1. The Overview and Scrutiny Board supported the following recommendations to Cabinet: <ul style="list-style-type: none"> (c) Cabinet approves the BDC Partnership Business Plan for 2025 – 2030. 	Cabinet – 18 June 2025	Recommendation Accepted	<p>The development plans are due to come forward for consideration in December 2025 and it was proposed by the Leader that these would go to full Council.</p>

Gardens Project	<p>(c) Cabinet confirms the extension of the Site Option Execution Date to September 2028, allowing Muse as the Private Sector Partner in the BDC to fund the first stage of work on the new Winter Gardens scheme, resulting in a new Site Development Plan.</p> <p>(c) Cabinet approves proceeding on the understanding that public parking will not be included in a new scheme design.</p> <p>2. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.</p>			
	<p>3. The Overview and Scrutiny Board welcomed the development of the Town Centre Vision for Bournemouth and requested to scrutinise the regeneration visions for the 3 Towns in the BCP Area as these are redeveloped.</p>		Recommendation Accepted – update provided	<p>We are developing the narrative across the three towns identifying key strengths and uniqueness to build upon the vision set out in the Corporate Strategy : vibrant places, where healthy people and nature flourish, with a thriving economy in a healthy natural environment. To support this we've made good progress by the establishment of a Citizen's Panel and the Growth Board. The Citizen's Panel comprises of residents with a focus on the town centre which is helping to provide insight into how residents feel and engage within the space. The Growth Board is a newly established steering group which is comprised of representatives from key sectors within the BCP conurbation including Business Improvement District, education, manufacturing, Starts up and the volunteering sector. These perspectives are helping to shape our vision for BCP as a place which can thrive, for residents to feel civic pride and a destination for visitors to enjoy. The conversation at the O&S focussed on how Winter Gardens fits into the wider context of the Town</p>

					Centre and committee members asked for that to form part of any proposals from BDC. There is an existing Town Centre Vision which forms part of the Local Plan, and the intention is for BDC to review this to support a future planning application, ensuring it reflects the nature of the development proposals in the absence of a formal planning policy framework.
24.	Leisure Services Presentation and Discussion	The Overview and Scrutiny Board recommended that Cabinet be urged to put in place an "Access to Leisure" scheme across the whole BCP area as soon as possible, recognising that people in Poole have lost this facility and with particular emphasis on ensuring accessibility for people with disabilities	Cabinet – 18 June 2025	Recommendation Accepted – update from Portfolio Holder Provider	The Portfolio holder has asked that officers explore options around a renewed access to leisure facility and bring forward options, including but not limited to; how that would be managed, financial implications, and meeting the recommendation as requested by the Overview and scrutiny board.

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Recommendations from Board meeting – [15 July 2025](#)

31.	Enhancement to Pay and Reward Offer	<p>The Overview and Scrutiny Board supported the following recommendations to Council within the Cabinet report:</p> <ul style="list-style-type: none"> a) Agree the additional costs associated with enhancing the proposed Pay and Reward offer. b) Agree the additional savings proposals outlined in Appendix 1 to ensure the cost implications of the proposal remain consistent with the February 2025 endorsed Medium Term Financial Plan. c) Agrees the details of the enhanced offer shown in Appendix 4 and 5 that will form the basis of the signed collective agreement with our recognised trade unions. d) Approves the recommended implementation date of 1 December 2025. 	Cabinet – 16 July	Recommendations Accepted	Agreed by Council on 22 July 2025. Work underway to achieve implementation for December 2025.
32.	Scrutiny of Budget Related Cabinet	The Overview and Scrutiny Board endorsed the work of Members and Officers around SEND as set out in recommendation C of the report as follows:	Cabinet - 16 July	Recommendations Accepted	

	reports – MTFP update report	In respect of the SEND deficit, note the update and acknowledges the action taken by the Leader and the Director of Finance			
Recommendations from Board meeting - 22 September 2025					
39.	Residents Card	RESOLVED that the Overview and Scrutiny Board do not support the recommendation as outlined in the report as the Board did not feel that the Cabinet report included sufficient financial details and details of the scheme offers to enable it to make an informed decision. The Board recommend to Cabinet that the report is deferred to allow details of the financial modelling that has been done to be added, including a cost/benefit analysis and a sensitivity analysis. Once this additional information is included in the report, it should then be brought back to the O&S Board before being taken to Cabinet for decision.	Cabinet – 1 October	Recommendation no accepted	Updates were made to the report and the recommendation prior to consideration by Cabinet
Recommendations from Board meeting – 30 September 2025					
47.	Community Governance Review – Final Recommendations	All Recommendations as set out within the Cabinet report were supported by the Board: (a) the Task and Finish Group community governance review final recommendations, as set out in paragraphs 49, 62, 74, 92, 104, 117, 128, 140, 152, 166 and 181 of this report be approved; (b) the Head of Democratic Services be authorised to make all necessary reorganisation of community governance orders to implement the changes agreed by Council; (c) the Task and Finish Group continue to consider the transfer of civic and ceremonial assets, statutory services and precept requirements for year 1, for each new parish, on the basis of minimal transfer and precept, and a report be presented to full Council in due course.	Cabinet – 1 October		The recommendations of Cabinet were referred to Council on 14 October. The Recommendations of Cabinet were agreed by full Council
Recommendations from Board meeting - 20 October 2025					
56.	Medium Term Financial Plan (MTFP) update	The Overview and Scrutiny Board recommend to Cabinet that as part of the Budget setting process. consideration be given to utilising receipts from the existing surplus asset disposal programme for 2026/27 to address some of the repairs and maintenance of publicly facing assets.	Cabinet – 29 October		Recommendations reported – response awaited from Cabinet Deadline for response 29 December 2025

57.	BCP Council Libraries Draft Library Strategy	<ol style="list-style-type: none"> 1. The Overview and Scrutiny Board recommend to Cabinet that as part of the Library Strategy it looks to maintain staffed hours in libraries, especially in the afternoon period, as open access is rolled out further in the future. 2. The Overview and Scrutiny Board recommend to Cabinet that the Library Service put together a list of smaller neighbourhood Community Infrastructure Levy (CIL) Bids to put to Councillors and Neighbourhood Forums immediately upon the opening of future CIL rounds. 3. That the O&S Board support the recommendations as set out in the Cabinet report. 	Cabinet - 29 October		Recommendations reported – response awaited from Cabinet Deadline for response 29 December 2025
Recommendations from Board meeting – 17 November 2025 – No recommendations made at this meeting.					
Recommendations from Board meeting - 8 December 2025					
79.	Medium Term Financial Plan (MTFP) Update	RESOLVED that the O&S Board advise Cabinet of its support for all recommendations as outlined in the Cabinet report.		Recommendations Accepted	Cabinet noted the support for the recommendations within the report

OUTSTANDING ACTIONS

Minute number	Item	Action* *Items remain until action completed.	Benefit	Outcome (where recommendations are made to other bodies)
Actions from Board meeting – 12 May 2025				
10.	BCP Complaints Policy	RESOLVED that the Board further examine the role of councillors in the complaints process, particularly in relation to ward issues and casework.	To ensure the effectiveness of both the Councils complaints process and work of Ward Councillors	Work underway - Cllr S Aitkenhead as rapporteur
Actions from Board meeting – 15 July 2025				
29.	Work Plan	Consultation Framework Working Group to be reopened to consider recent consultations (e.g., Community Governance Review and car parking consultation) as case studies.	This would help strengthen the recommendations and the framework under development.	Additional meetings to be set up as soon as possible – meetings underway.
Actions from Board meeting – 22 September 2025				
38.	Commercial Operations	Portfolio Holder to provide an update on the current situation in 6 months-time with a view to scheduling further scrutiny when appropriate.	To monitor and receive updates on this area of the Council	
Actions from Board meeting – 20 October 2025				
57.	BCP Council Library – Draft Library Strategy	A potential item be included on the O&S work programme on a review of income generation opportunities within the library service, including commercialisation options and partnership models.	TBC	

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Overview and Scrutiny Committee



Report subject	Regeneration Progress Report
Meeting date	5 th January 2026
Status	Public Report
Executive summary	This report seeks to update on the regeneration ambition and strategy for the priority regeneration programme which includes the Former Power Station site at Holes Bay, Poole Dolphin Leisure Centre, Bournemouth Development Company and Boscombe Towns Fund projects. These projects were identified as strategic regeneration priorities on dissolution of Future Places. The report also provides a progress update on the property assets which formed part of the transfer to in-house activities on 1 November 2023.
Recommendations	<p>It is RECOMMENDED that Overview and Scrutiny recommend to Cabinet:</p> <ul style="list-style-type: none"> a. To lobby Government to support the Council with a funded programme for infrastructure, affordable housing and economic growth to unlock complex assets.
Reason for recommendations	<ul style="list-style-type: none"> a) To manage expectations, in addressing a balanced budget and financial sustainability for the organisation. b) Stronger collaboration and partnership working is needed, to help to bring forward our more challenging projects.
Portfolio Holder(s):	Cllr Millie Earl, Leader of the Council and Portfolio Holder for Regeneration
Corporate Director	Glynn Barton, Chief Operations Officer
Report Authors	Amena Matin, Director - Investment and Development Christine Hobday, Programme Manager
Wards	All Wards

Background

1. The Council's regeneration ambition is to deliver inclusive, sustainable regeneration that strengthens the town centres, supports year-round economic growth, improves housing affordability, and enhances the unique coastal and environmental assets of Bournemouth, Christchurch and Poole. By establishing a clearly defined regeneration strategy, this helps to guide activity across multiple, dispersed sites within BCP, aligned with emerging Local Plan objectives and stimulates initiatives for more people into employment, in line with the adopted Get Dorset and BCP working plan.
2. The Council acts as place leader, promoter and long-term investor, shaping regeneration outcomes across the conurbation by aligning planning, land, infrastructure, and investment with economic, social, and environmental priorities. With capacity for over 3000 homes on Council owned land and another 9000 homes consented or stalled in the conurbation, the scale of opportunity is huge. The Council's Housing Revenue Account Business Plan has approval for c.937 homes by 2034/35 which strengthens the regeneration programme and creates funding capacity for new council housing through mixed delivery models such as direct delivery on our own sites, joint ventures such as Bournemouth Development Company and off the shelf schemes.
3. The strategic approach to regeneration is flexible – prioritise key sites to build an investment case for funding for 2026/2027 and implement a longer-term growth plan for multi-faceted complex sites. This allows the place to adapt and respond to the needs of each opportunity area, whether it's housing around transport nodes, intensification of our town centres or stitching together regeneration priorities at a place level whilst respecting the individual characteristics of the three towns and stimulating jobs and skills.
4. Since bringing back in-house, the regeneration programme now has a clear ambition and focus on delivery by building investible propositions. The vision for 3000+ homes is supported with a strategy which brings together expertise and market intelligence to drive solutions in a challenging build landscape. This report will cover progress to date, the critical role of Homes England and identifies how the ability to deliver at pace is constrained by the wider market context.

Regeneration strategy

5. The Council's ambition for sustainable growth sits in a context of local government finance, increasing cost of borrowing at a time when there are significant pressures on budgets and limited market enablers in BCP. Partnerships are important vehicles to fund infrastructure and complex builds and the private sector in turn requires the Council to create the right conditions which enables good growth. The strategy for the BCP regeneration programme is to build a case for investment, to provide a phased framework to attract investors and enable that investment to come forward.
6. This is an approach not only for BCP owned sites but unlocking deliverability overall. With over 7000 homes consented yet to start in the conurbation and another 1000 started but not completed, the market challenges are wider than council delivery. There is a limited amount of capital and resource required to execute developments and a dependency on public funding and Government policy to relieve development pressures. Therefore, the regeneration strategy promotes a pipeline of sites based on deliverability over a medium to long term period (3,5-10) and mapped out as place-based, site-specific or partnership-led.
7. Our approach to growth is broad based and recognises that whilst we have many opportunities to stimulate growth, we also have challenges that we need to address to

create the right conditions for long term, sustainable regeneration. This flexibility and signal to the market has already enabled Muse to commit funding to BDC, bring together landowners and funders on stalled sites and influence Homes England to invest grant funding in a range of sites in BCP, including their own expenditure on the former power station site and accelerated other landowners to work with us to build an investment case for the area.

8. The BCP Growth Plan, due to be adopted in 2026, will set out the Council's 10-year regeneration vision for the conurbation, how housing, transport and environment are interconnected with industrial sectors and will reflect the need to make policy at scale to make investment flow. It will provide a coherent spatial, economic, social and environmental approach to place-based regeneration, enabling coordinated investment, funding bids, and partnership working across the conurbation.
9. To deliver on the regeneration ambition, the core principles are:
 - Social value regeneration prioritises social, environmental and economic benefits for our communities alongside financial sustainability
 - Place-based interventions respond to local character and need with a long-term vision to provide stability and clarity
 - Inclusive growth supports affordability, local jobs, skills and reduced inequality across neighbourhoods
 - Community wealth building where residents, businesses and stakeholders are engaged early and throughout delivery with transparency on choices to inform decision making
 - Design quality and place-making where well-designed homes, public realm, accessibility and green spaces are prioritised
 - Market-aware Intervention: Council leadership where viability, land assembly, or infrastructure are barriers
 - Environmental responsibility to ensure regeneration supports net zero, climate resilience and enhancement of natural assets
 - Deliverability is realistic, phased and underpinned by clear delivery routes, funding strategies and governance.
10. Our measures of success are:

More people into work, in a stable home and more fulfilled with a more resilient, year-round local economy

 - Reducing areas of deprivation, inequalities and improved wellbeing
 - Increased supply of affordable homes and improve employment opportunities
 - Environmental performance and climate resilience
 - Delivery strategies which are within agreed risk parameters
 - Revitalised town centres with increased footfall and diversity of uses

Market constraints

11. The Government's ambition to deliver 1.5 million homes in this Parliament requires significant funding or policy change. The BCIS (September 2025) identified that Government could help the construction sector by increasing investment in housing delivery (affordable housing and first-time buyer support), boost infrastructure spend, support net zero with grants, reduce business costs and ease financing through loan guarantees and targeted funding streams.
12. Residential construction is influenced by the state of the economy and housing market, on both demand and supply-side. What happens in a local economy influences how developers approach sites and their build out rates. Build costs, inflation, household incomes and labour and material are impacting on housing supply which is indicative of the low supply currently in BCP. Labour costs rose following the Autumn Budget, adding to elevated materials prices, while uncertainty around the timing of further interest rate cuts has dampened confidence to restart stalled sites or new sites.
13. As an enabling Council we see the growth potential of a place but we're constrained in how we fund delivery. An investor, however, will expect to see house prices keep at the pace of build costs, which in many parts of BCP it hasn't. This is relevant to the regeneration strategy as to meet the ambition for delivering 3000+ homes, we need to incentivise the market by attracting funding through agencies such as Homes England to accelerate supply and attract new entrants to BCP.
14. On the demand side, affordability in the BCP area remains expensive for residents with the median house price 9.4 x median gross annual earnings. This is significantly higher than the England average of 7.5x. This is a key factor in regeneration as a developer's strategy is defined by who can afford a home and how can they derisk sale homes. Leisure or non-residential schemes are income-based models and therefore demand needs to be sufficient to cover the cost of build and secured for cashflow construction.
15. Following the Spending Review the outlook for social housing has improved, with the review confirming an uplift to the Affordable Homes Programme, taking total planned investment to £39bn over the next decade. The confirmation of a long-term CPI+1% rent settlement provides greater certainty for housing associations and investors and supports an improved outlook for the sector despite risk from some ongoing fiscal uncertainty. However, grant rates remain low while cost (build) to value (income) viability gap has widened. To unlock housing sites, we need a range of funding solutions such as infrastructure grant, affordable grant rates at £200k+ (currently c.£130k) to subsidise housing delivery and incentive schemes to kick start mortgage availability or affordable home ownership models. In addition, a key risk to realising the ambition, is the Government's intention to fund Mayoral Strategic Authorities through Homes England, which puts the BCP area further behind on delivery.
16. All projects are currently being delivered within approved capital and revenue budgets set by Cabinet. The priority remains for all programmes to maintain a balanced budget with a focus on good due diligence and risk management. Over the next 6 months it is intended to bring Cabinet reports forward by project, although Committee should note this will be dependent on market conditions, availability of grant as subsidy and policy environment. Cabinet decisions are only sought when there is likelihood of a viable business case or developable proposition for each site to derisk additional call on borrowing.

Regeneration Programme update

17. A summary of the assets agreed as part of the September 2023 Cabinet report are provided below. This demonstrates how clear direction and outcome driven approach has helped to drive sites and generate income

Ref (FPCo)	Site	Progress
5	Christchurch Civic Offices	Site sale completed 31st March 2025
10	Wessex Fields	a. Site sale completed 5th December 2025. b. Construction of Wessex Link Road (Seacole Way) completed. Formal Highway adoption scheduled early March 2026.
8	Poole Civic Centre	Under offer for sale. Targeting completion for financial year end.
1	Beach Road Car Park	a. Southern car park site under offer for sale. b. Commercial Operations (parking) progressing northern car park improvement scheme.
12	Constitution Hill	a. Cabinet approved housing development scheme in October 2025 b. 8 old college buildings have been demolished c. Planning in progress. Viability checks continue.
7b	Carter Quay	Aspiration to acquire land from administrator is subject to administration process and development viability appraisal
4a, b and 9	Chapel Lane	Preparing case for site sale through the Registered Providers Framework
9	Turlin Moor	Options assessment including housing development
4 c, d, e, f	Poole Old Town and Quay	Public realm improvements
11	Port of Poole (Marina Development)	a. Conversations commenced with Poole Harbour Commissioners to identify funding sources to support delivery of Port of Poole Masterplan. b. As per Cabinet (Sept 2023) Marina Development on pause until end 2025. Scheme will now be reviewed once wider Masterplan progressed.
16	Poole Station Quarter	Longer term Development Project (Cabinet Sept 2023) Place based opportunity with Network Rail, Morebus and adjacent landowners for the wider town centre north area and infrastructure.
13	Extra Care Village	Project aborted

Carter's Quay - acquisition of 161 homes

18. The decision to acquire was considered and recommended by Cabinet to Council on 1 September 2021 and subsequently approved by Council on 14th September 2021. The Agreement for Sale was completed in November 2021. This was for a total of 161 apartments, 4 commercial units and decked parking to reflect the proposed tenure of 100% private rented accommodation.

19. The Council approved a total scheme budget of £45.57m. The authority was to enter into an Agreement for Sale for the purchase of the land and completed buildings with the transfer of land taking place on completion of all four blocks. The developer, Inland Homes, started on site in January 2022, ceased work in February 2023 and formally notified in October 2023 that it and the Parent Company had gone into administration.
20. As the Agreement for Sale entered by the Council was that land would be transferred on completion of all 161 homes, we do not own the land and therefore cannot appoint a new contractor to build out the homes. The Council's charge on the land means the land cannot be sold without our agreement and we're not aware of any current third party offers to the Administrator. The offer to buy the site back awaits confirmation of acceptance by the Administrator. Legal advisors are considering the action needed to recover the land if this cannot be resolved.
21. To date the Council has paid £15.4m towards the Carters Quay development site. This paid for piling, foundations and sea walls. This expenditure was treated as a long-term debtor funded via borrowing, as the asset behind the original development only came into ownership of the council on completion. The estimated revenue implications of the debt are set out in the table below:

	22/23 £'000	23/24 £'000	24/25 £'000
Minimum Revenue Provision	190	304	307
Interest	315	845	845
Total	505	1,149	1,152

22. As the acquisition price was based on a private rented scheme the viability of the scheme will be predicated on what the preferred tenure is going forward. Based on current build costs, the project as designed is not viable and therefore a new planning and investment strategy will be needed.

Holes Bay – Former Power Station site

23. The ambition is to identify regenerate the site through partnership and provide homes of all tenures. The Council acquired the site due to market failure and by doing so has demonstrated how the public sector must intervene where the private sector won't. By taking this approach, the regeneration vision has created a profile for Poole with government agencies such as Homes England and MHCLG and engaged over 20 investors and developers. This has highlighted the need to have a funded public and private sector strategy to deliver a viable planning application and phased development.
24. Over the past 12 months, the Council has established a costed delivery strategy and a development brief in collaboration with various disciplines. This establishes a vision for the site and a framework to guide future development, to ensure that a planning application is consistent with our vision for the Holes Bay site and its surrounds. The work is complementary to a draft Poole Quays Design Code and Poole Characterisation Study (commissioned by BCP Council, 2023), noting the above documents are not of material consideration, at present given the Local Plan status.
25. By establishing strategic relationship with Homes England and working collaboratively, this has helped to secure a revenue budget of £250k for Homes England to complete their own due diligence of the site. This included surveys and engaging an infrastructure contractor to cost the works. This has identified that the site requires significant funding for enabling works to create a developable platform before any above ground residential

can start. Proposals are dependent on Homes England committing grant to derisk the site and make it viable for a development. The market feedback is that without Homes England involvement, viability is challenging to see a return on investment and that would be the case for the Council as well.

26. The delivery of the former Power Station site remains a priority and the ongoing dialogue will enable the Council to deliver on that commitment to residents. This is a site which has many environmental benefits and any project will need to be designed around the ecological diversity. Homes England are demonstrating their support by engaging consultants who can design solutions which address the BNG and flood risk constraints as well as working with us to develop our wider place making vision. Work is underway to develop a phasing and place-based vision with adjacent landowners to understand the scale of delivery of the next few years and this will feed into the emerging Local Plan. Options will be prepared in early Spring 2026 once Homes England have confirmed what role they would be looking to have – funder, enabler or delivery partner. The Council could consider a sale or a joint venture to complement any funding package to prepare the site for development.

Bournemouth Development Company

27. In June 2025, Cabinet approved a revised 5-year Partnership Business Plan for the Bournemouth Development Company (BDC), which is a joint venture between the Council and Community Solutions for Regeneration Ltd (Muse). This Business Plan set out the ambition and priorities for the joint venture and an instruction to Muse to proceed to develop a Site Development Plan for the Winter Gardens site. The aim of the Site Development Plan is to establish scheme principles and funding options to ensure that any future financial commitment made by the Council and Muse is derisked. Muse's Board approved £250k to appoint consultants and commission surveys to support the feasibility work including developing the planning strategy.
28. The project is currently in the process of completing concept design for redevelopment of the Winter Gardens site. A cabinet report will be brought forward in 2026/2027 for approval of the Site Development Plan, the project viability and, if agreed, seek consent to proceed to the planning application stage. In addition, the Site Development Plan will need to demonstrate there is a funded strategy for the Winter Gardens development. To support this, Muse are exploring a forward funded model for affordable housing, the build to rent and keeping a flexible tenure approach to open market sale given the volatility in the housing market.
29. The BDC Partnership Business Plan sets out the current intentions for the sites in the Options Agreement. It should be noted that these sites are operational car parks which generate income to support essential services across Commercial operations. When BDC was established over 10 years ago there was an ambition to build out residential on these car parks and the developing partner, Morgan Sindall with Lovell was undertaking several infill developments of this nature. Muse have indicated they require the Council to adopt a car parking strategy defining need across the Town Centre and supported with planning policy, as otherwise the scale of homes deliverable would be less than they would currently consider for these sites. BDC are exploring opportunities for alternative delivery partners to be involved in those sites to ensure that we are optimising all routes to delivering homes or income.
30. The Council is a 50:50 partner in the joint venture which means the Council would be obligated to fund up to 50% of any development on Winter Gardens or other option sites. The Council contribution historically has been met from putting in the value of the land rather than a cash contribution. The Council will need to evaluate the priority investments

within the constraints of the current MTFP and agree what its proposed funding strategy is for BDC. This will be further considered in the next Cabinet report for Bournemouth Development Company.

Poole Dolphin Leisure Centre

31. The ambition is for a modern leisure centre to replace the existing and form an integral part of a longer-term regeneration project for the town centre. The proposal for a new leisure centre would be funded from a capital receipt from the sale or development of part of the site for housing and secure external grant funding to meet any viability gap. At the time of the regeneration ambition being set, the leisure centre remained under contract with a third party.
32. A strategy was developed to support this ambition through sale or redevelopment of car parks. After substantial due diligence, three refurbishment options and two residential development options were considered and evaluated against the set financing parameters.
33. Currently the development options do not provide a sufficient return, to fund the refurbishment or replacement of the leisure centre. The size and shape of the available development site limits design options. Available grant funding options are insufficient to bridge the viability gap and other local authorities delivering leisure centres, have seen costs double at build from concept stage. According to industry guidance (Facility Costs 3Q2024) from Sport England and cost modelling sources for Council newbuild leisure centres, the typical cost for a "wet and dry" leisure centre (including swimming pools) ranges from approximately £3,570 to £4,380 per m² (for example for Poole Dolphin Leisure Centre this would equate to c.£43m with a yearly borrowing requirement of £4m per annum). Facilities with only dry sports are lower, generally costing between £2,610 and £2,890 per m². Swimming pools themselves are particularly expensive components. The high cost is largely due to complex engineering needs like water treatment, air handling, and specialist construction.
34. Ultimately, the delivery of a new council leisure centre is a multi-year, multi-million-pound commitment. Despite the financial challenges and rising costs, if a funded solution could be found this would achieve immense social value and health benefits which often outweigh purely financial considerations in the long run.
35. In 2024, three leisure centres were insourced, this included the Poole Dolphin Leisure Centre. By taking full control back the Council has been able to establish the condition of the building and current facilities to inform a longer-term investment strategy. The Leisure team are reviewing the whole BCP Leisure portfolio to establish an investment strategy which will include options for sustaining the facilities. This reflects our priority in balancing the Council's budget for 2026/27, whilst supporting the ongoing operations of this facility. To support the longer-term regeneration potential, the Poole Dolphin Leisure Centre will be included in our wider strategy for a place-based regeneration vision and Growth Plan.

Bournemouth International Centre (BIC)

36. The BH Live lease for the BIC runs until 2035, the BIC continues to be a great asset for culture and leisure in the town centre. The recent completion of the medium-term investment plan, saw £1.8m investment which has resulted in the retention and return of some large conference bookings. This work schedule was planned around the facilitation of large events and conferences to ensure the facility remained competitive in a challenging national market and therefore adds some protection to the MTFP budget.

Bournemouth for Boscombe Towns Fund Programme

37. The Towns Fund Deal is a multi-faceted investment programme to tackle deprivation in Boscombe, which has seen significant progress in the past 12 months. The £21.7m of grant awarded to local projects in 2021 has delivered a Digital Skills hub, a new soft play leisure offer, improved the high street and trader offer, achieved planning approval for new 68 new council housing and a brand-new community centre.
38. MHCLG has consolidated the Levelling up Funds and Towns Deals into a “Local Regeneration Fund”. Decisions on the allocation of grant monies between projects, will now be determined by the Council’s S151 Officer and there is no requirement to have a Strategic Towns Fund Board.
39. It was agreed that the 5% of total Towns Fund grant (revenue) funding would be used for Programme Management which includes servicing the Strategic Towns Fund Board. The allocated budget for this function will be fully expended by 31 March 2026 and therefore there is no funding to maintain a full Council secretariat function.
40. The original programme was set around the acquisition of the Royal Arcade. This project was a flagship element of the Boscombe Towns Fund programme, to acquire and regenerate this historic Grade II listed building. The vision was to transform it into a destination for retail, culture, leisure, learning, and creative entrepreneurship, supporting the wider regeneration of Boscombe. Due to the price expectation and the viability challenge to secure the asset the project was formally withdrawn by Cabinet, as ratified by Council, in 2024. The planning application submitted by the Council (using Towns Fund grant) was approved on 13th March 2025 and will support the revitalisation of the asset and Boscombe for future owners.
41. As a result of project closure, the Strategic Towns Fund Board agreed in 2024 to reallocate £6.434m of funds (initially allocated to The Royal Arcade) to support the following projects:

Project	Amount
Hawkwood Road Masterplan	£4.757m
High Street Project	£1.326m
Kings Park (soft play and new heating)	£254,000
Woodland Walk	£80,000
Transport (Beach Bus)	£17,000
Royal Arcade Events	£0
TOTAL	£6.434m

42. Project achievements to date

Project	Achievements
Boscombe Digital Skills Hub	<p>The project was allocated £950,000 of MHCLG grant funding to provide digital skills courses appropriate to community needs, signposting people to existing and enhanced skills and training, and supporting businesses with their digital need. The project has:</p> <ul style="list-style-type: none"> Created 1.9 Full Time Equivalent jobs and safeguarded 0.5 FTE jobs (Boscombe Skills Hub). Assisted 118 potential entrepreneurs to be enterprise ready (MHCLG target of 114). Given non-financial support to 1,926 entrepreneurs (MHCLG target of 393).

	<ul style="list-style-type: none"> • Forged close collaboration with 195 employers, to identify employment opportunities for people who have successfully upskilled their digital expertise (MHCLG target of 165). • Hosted 27,000 customers and businesses at the Royal Arcade Boscombe Hub (MHCLG target of 10,300). • Referred 13,595 people to existing courses and facilities (MHCLG target of 8,884). • Facilitated 588 qualified new learners in new courses (MHCLG target of 640). • Enrolled 1,091 of new learners in existing courses and facilities (MHCLG target of 1,500). <p>The Boscombe Digital Skills Project is also a partner of the Arts University Bournemouth's Business Incubator, which was set up in July 2025. This free, structured programme helps early-stage creative entrepreneurs. Participants receive up to £5,000 worth of support, free desk space, mentoring, prototyping facilities, and regular networking opportunities.</p>
Digital Connectivity (Smart Places Project)	<p>The Boscombe Digital Connectivity project has delivered the following with £2.6m of MHCLG grant funding:</p> <ul style="list-style-type: none"> • Safeguarded 3.15 jobs and created 14 temporary jobs • Provided 498,000 sqm of Boscombe with public free Wi-Fi and other wireless technology (3X target). Collectively the Wi-Fi in Boscombe and Lansdowne attracts around 15,000 visits a month and has 9000 unique users • Covered 8.7% of Boscombe with a BCP owned 5G standalone secure end to end network (4x target). This is a unique asset for the UK that allows companies to test and develop their products and systems. • Created 40 Broadband connections of at least 30mbps. • Delivered the following challenges: <ul style="list-style-type: none"> ○ A Sea Check website that provides real-time sea data, weather data and water safety information to beachgoers. ○ An air quality monitoring system to support the Council's understanding for the need for air quality improvements to reduce respiratory ill health. ○ Woodland Walk Augmented Reality Trails
Kings Park	<p>The project purchased the former Bournemouth Indoor Bowling Centre, to allow the Skills & Learning Centre to remain in occupation and achieved the following:</p> <ul style="list-style-type: none"> • Improved Sports Hall, new soft play area, café and studio space. • Attracted 26,328 visitors per annum. • Enrolled 2,772 learners in new education and training courses. • Enrolled 625 learners in improved educational and training • Facilitated 1,864 students gaining a certificate or successfully completing a course. • Safeguarded 4x Full Time Equivalent permanent jobs . • In conjunction with Parks in Mind residents created a wide range of activities for residents, including qigong, yoga, astronomy, photography, print making and gardening.
The Old School House (TOSH)	<p>The TOSH facility is managed by Recreate Dorset, to support local employment opportunities and to develop capacity and skills. MHCLG grant funding of £152,249 has achieved the following: Prolonged the life of the grade II listed building through Building improvements, with additional grant funding for a low carbon heating system</p> <p>Increased the number of creative workspace places, with 275 sqm of office space renovation work.</p> <p>Provided non-financial support to 52 entrepreneurs and supported 50 potential entrepreneurs through courses, workshops, visitor speakers and networking functions to increasing the success rate of start up businesses.</p>
Toft Steps	<p>The aim of the Toft Step Project is to establish an innovative health, sports and wellness business incubator hub. The project has converted several shipping containers providing two business incubator units and public toilets</p>

Events	<p>The Black Cherry Theatre company was commissioned to run a three-year Towns Fund events programme to improve Boscombe's reputation, boost footfall, and highlight local artists. With £97,000 funding from MHCLG the project has:</p> <ul style="list-style-type: none"> • Created 1 temporary full-time job • Provided support to 62 enterprises (V10 target) • Achieved £3276 match funding (V £30K target) • Attracted 17,200 art and culture visitors (V10K target) • Engaged 124 artists (V30 target) • Recorded 290 workshop participants (V120 target) • Completed 7 new artwork commissions (V17 target) • Held 14 event days (V17 target)
Transport	<p>The Local Transport Improvements are aimed at encouraging walking, cycling and sustainable travel within the Boscombe area. Completed Improvements to walking routes on the Ashley Road between Centenary Way and the Rail Bridge to ensure pedestrian safety near a school and park. Finalising cycling and improvements on the A35 Christchurch Road between Precinct and Woodland Walk. Progressing Woodland Walk public realm improvements to create a welcoming and accessible environment for visitors and reduce anti-social behaviour. Funded the operation of the No 99 Beach Bus providing a summer service circular route between Pokesdown, Boscombe Centre and the Sea Front. Supported 9 temporary jobs</p>
High Street	<p>6 new shop fronts have been completed</p> <p>42 grants to the value of £80K have been awarded with £35.6K of match funding contribution being provided by grant holders. 5 grants worth £10K are in the process of award. BCP Greenspace has developed an urban greening public realm scheme for the pedestrianised area of Christchurch Road to include 8 tree planters and 21 perennial and grass planters.</p>
Hawkwood Road	<p>The project is utilising £13,281,708 of MHCLG grant funding, to deliver: 68 new council housing, medical/health centre, community centre, greenspace and a pedestrian retail boulevard. To date the project has:</p> <ul style="list-style-type: none"> • Achieved Planning consent for the scheme • Secured additional Homes England grant funding of £9.66m <p>Acquired and demolished 625 Christchurch Road to allow for the construction of the Retail Boulevard. Entered a Design and Build contract for construction of the Community Centre.</p>

43. The forward plan for projects is shown below:

Project	Forward Plan
Boscombe Digital Skills Hub	The Boscombe Hub will close in February 2026, but an online presence will contain a course archive and digital signposts while the Council prepare a broader Digital Inclusion strategy and approach to support residents across the BCP region.
Digital Connectivity (Smart Places Project)	A Legacy plan is being drafted for asset transfer. Partnership discussions are underway. A partner has been identified to manage the sea check app and website following the programme completion in March 2026
Toft Steps	The project has the flexibility to run up until 2030, and is aiming to deliver 30 full time equivalent jobs, give 10 enterprises non-financial support and help 15 entrepreneurs to establish their business subject to obtaining various consents.
Transport	Boscombe Town Centre 3km radius traffic project to reduce road speeds down to 20 miles per hour will be implemented in January 2026. Woodland Walk to complete by February 2026

High Street	A 7th shopfront is mobilising to commence work in January 2026 Discussions ongoing for new shopfronts at 2 properties and façade cleaning for a terrace of 5 properties. Procurement and installation of planters and planting for Urban Greening by July 2026.
Hawkwood Road	Community Centre (Phase 1) construction is expected to commence in March 2026, with completion due in 2027/2028 The Community Centre will be run independently. A tender process for selecting an operator will take place in the new year. Residential and medical/health centre (Phase 2) – A two-year build period is envisaged from start on site. Discussions ongoing with NHS, to secure a suitable tenant for the medical space.

Regeneration budget

44. The regeneration programme has an approved capital budget for 2025/26 (General Fund) of £1,315,600 of which £159,073 has been spent to date. Projects will be maintained within the existing capital investment programme, which means there is no impact on the approved borrowing threshold.

Remaining regeneration budgets	2025/26 Budget	Expenditure to end of November	Remaining budget	Source of funding
	£	£	£	
Poole Dolphin Leisure centre (formerly Heart of Poole)	637,600	43,942	593,658	reserve
Wessex Fields infrastructure works	401,500	52,094	349,406	borrowing
Holes Bay Development	276,500	63,037	213,463	borrowing
Total remaining regeneration budget	1,315,600	159,073	1,156,527	

45. The department's revenue cost is funded from one off earmarked reserves, whereby expenditure is capitalised, where possible. Based on the 25/26 budget activity, the regeneration cost to the Revenue Budget is a net cost of £1,049,900 (based on the Q2 forecast). There are currently no charges to the HRA account from regeneration. Any increase in the Council's overall threshold of borrowing will require the approval of Cabinet, Audit and Governance Committee.

OVERVIEW AND SCRUTINY BOARD



Report subject	Work Plan
Meeting date	5 January 2026
Status	Public Report
Executive summary	The Overview and Scrutiny (O&S) Board is asked to consider and identify work priorities for publication in a Work Plan.
Recommendations	It is RECOMMENDED that: the Overview and Scrutiny Board review, update and confirm the Work Plan.
Reason for recommendations	The Council's Constitution requires all Overview and Scrutiny Committees to set out proposed work in a Work Plan which will be published with each agenda.
Portfolio Holder(s):	N/A – Overview and Scrutiny is a non-executive function
Corporate Director	Aidan Dunn, Chief Executive
Report Authors	Lindsay Marshall, Overview and Scrutiny Specialist
Wards	Council-wide
Classification	For Decision

Work Plan updates

1. This report provides the latest version of the Committee's Work Plan at Appendix A and guidance on how to populate and review the Work Plan in line with the Council's Constitution. For the purposes of this report, all references to Overview and Scrutiny Committees shall also apply to the Overview and Scrutiny Board unless otherwise stated.
2. Items added to the Work Plan since the last publication are highlighted as **'NEW'**. Councillors are asked to consider and confirm the latest Work Plan, subject to any updates agreed at the meeting.
3. The most recent [Cabinet Forward Plan](#) can be viewed on the council's website. This link is included in each O&S Work Plan report for councillors to view and refer to when considering whether any items of pre-decision scrutiny will join the O&S Committee Work Plan.

Resources to support O&S Work

4. The Constitution requires that O&S committees take account of the resources available to support proposals for O&S work. Advice on maximising the resource available to O&S Committees is set out in the O&S Work Planning Guidance document referenced below.

Work programming guidance and tools

5. The [Overview and Scrutiny Committees Terms of Reference](#) document provides detail on the principles of scrutiny at BCP Council, the membership, functions and remit of each O&S committee and the variety of working methods available.
6. [The O&S Work Planning Guidance](#) document provides detail on all aspects of work planning including how to determine requests for scrutiny in line with the Council's constitution.
7. The [O&S Framework for scrutiny topic selection](#) was drawn up by O&S councillors in conjunction with the Centre for Governance and Scrutiny. The framework provides detail on the criteria for proactive, reactive and pre-decision scrutiny topics, and guidance on how these can be selected to contribute to value-added scrutiny outcomes.
8. The '[Request for consideration of an issue by Overview and Scrutiny](#)' form is an example form to be used by councillors and residents when making a new suggestion for a scrutiny topic. Word copies of the form are available from Democratic Services upon request by using the contact details on this agenda.

Options Appraisal

9. The O&S Committee is asked to review, update and confirm its Work Plan, taking account of the supporting documents provided and including the determination of any new requests for scrutiny. This will ensure member ownership of the Work Plan and that reports can be prepared in a timely way.
10. If updates to the Work Plan are not confirmed there may be an impact on timeliness of reports and other scrutiny activity.

Summary of financial implications

11. There are no financial implications arising from this report.

Summary of legal implications

12. There are no legal implications arising from this report. The Council's Constitution requires that all O&S bodies set out proposed work in a Work Plan which will be published with each agenda. The recommendation proposed in this report will fulfil this requirement.

Summary of human resources implications

13. There are no human resources implications arising from this report.

Summary of sustainability impact

14. There are no sustainability resources implications arising from this report.

Summary of public health implications

15. There are no public health implications arising from this report.

Summary of equality implications

16. There are no equality implications arising from this report. Any councillor and any member of the public may make suggestions for overview and scrutiny work. Further detail on this process is included within O&S Procedure Rules at Part 4 of the Council's Constitution.

Summary of risk assessment

17. There is a risk of challenge to the Council if the Constitutional requirement to establish and publish a Work Plan is not met.

Background papers

- [Overview and Scrutiny Committees Terms of Reference](#)
- [O&S Work Planning Guidance document](#)
- [O&S Framework for scrutiny topic selection](#)
- [‘Request for consideration of an issue by Overview and Scrutiny’](#)

Further detail on these background papers is contained within the body of this report.

Appendices

Appendix A - Current O&S Work Plan

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BCP Council Overview and Scrutiny Board – Work Plan. Updated 22.12.2025

Guidance notes:

- 2/3 items per committee meeting is the recommended maximum for effective scrutiny.
- The O&S Board will approach work through a lens of **RESIDENT IMPACT AND EXPERIENCE**
- Items requiring further scoping are identified and should be scoped using the Key Lines of Enquiry tool.

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
Meeting Date: 5 January 2026				
1.	<p>Parking Enforcement Around Schools</p> <p>For the O&S Board to consider how illegal and inconsiderate parking can be addressed around schools. Feedback from internal enquiries.</p>	Verbal Rapporteur update	<p>PH – Destination, Leisure and Commercial Operations</p> <p>PH – Childre, Young People, Education and Skills</p>	Initial enquiries will be made through a scrutiny rapporteur to lead to an enquiry session with different parties. Date TBC
2.	<p>Crime and Disorder Scrutiny of Community Safety Partnership</p> <p>The Overview and Scrutiny Board is the statutory body for crime and disorder scrutiny and will consider the annual report of the community safety partnership.</p>	Annual Report	<p>PH – Housing and Regulatory</p> <p>Director of Housing and Communities</p>	
3.	<p>Investment and Development Directorate - Regeneration Programme</p> <p>This report provides an update to the O&S Board on the progress of the</p>	Committee Report	<p>PH - Leader of the Council</p> <p>Director Investment and Development</p>	Tracking Cabinet report – moved from July meeting to September, now expected at December Cabinet

Key: Pre-Decision Scrutiny Pro-active Scrutiny

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	Council's regeneration programme on a number of schemes.			
Meeting Date: 2 February 2026 BUDGET SCRUTINY				
	Budget 2026/27 and Medium-Term Financial Plan To consider the budget for 2026/27 prior to submission to Cabinet and Council.	Pre-decision Scrutiny of a Cabinet/Council report Directors invited to provide information on resident impact	PH – Finance Chief Finance Officer	Annual Budget report
Meeting Date: 23 February 2026				
	Report from the Consultation Framework Working Group To receive the report and recommendations from the Working Group.	Committee Report from Working Group	PH – Customer, Communications and Culture	See item below on the working group
	Crime and Disorder Scrutiny of Community Safety Partnership The Overview and Scrutiny Board is the statutory body for crime and disorder scrutiny and will consider the annual report of the community safety partnership.	Annual Report	PH – Housing and Regulatory Director of Housing and Communities	Note: this report was originally scheduled for January 2026 – moved to ensure availability of partners - Date TBC
Meeting Date: 23 March 2026				
	Items for this meeting to be determined			

Key: Pre-Decision Scrutiny Pro-active Scrutiny

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
Items for scrutiny (Meeting dates and/or methods to be determined)				
	Carters Quay To scrutinise the Cabinet report which provides an update to Councillors on the current situation	Pre-Decision Scrutiny of a Cabinet Report	PH – Housing and Regulatory Services	Item added to the Cabinet FP - June 2025. Originally scheduled for October - moved to new date to be confirmed (TBC)
	Bournemouth Development Company: Winter Gardens Site Development Plan To consider a report which presents a new site development plan for Cabinet approval.	Pre-Decision Scrutiny of a Cabinet Report	PH – Leader Chief Operations Officer / Director of Investment and Development	Item agreed to be added from the Cabinet Forward Plan by the Board at its September meeting – Item moved to February Cabinet date TBC
	Carter’s Quay Development Impact To consider the impact of the Carter’s Quay Development on residents living in the locality of the site.	As part of the Cabinet report	PH – Housing and Regulatory Services	Item agreed by the Board at its September 2025 meeting – following referral from the Audit and Governance Committee
	Accounting for Social Value in decision making	Committee Report	TBC	Item requires further scoping - KLOE document
	Working more collectively across BCP geographical areas / Locality Governance – This item is interdependent with the progressing Community Governance Review and will be revisited once this is completed.	TBC	TBC	This requires further scoping – KLOE document

Key: Pre-Decision Scrutiny Pro-active Scrutiny

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	Culture of the Council To consider a number of different elements regarding the culture of the Council including member/officer relations, accountability and record keeping and recognition of different geographic localities.	TBC	TBC	Scrutiny Request received and agreed by the Board - June 2025
	Business Improvement Districts To consider issues raised by the business improvement districts operating within BCP.	Report/presentation to the O&S Board (TBC)	Leader of the Council	This was requested June 2025 as there was an existing item for issues arising from the preceding briefing from the BIDs which hadn't been progressed
	NEW Parking Strategy TBC – KLOE document to be considered by Board	Committee Report		This was added to the work plan for the Board in November following a request as part of a Council motion.
	Domestic Abuse Strategies To consider prior to Cabinet the Prevention of Domestic Abuse Strategy, and the Perpetrator Strategy including delivery plans	TBC – Pre-Cabinet decision Scrutiny	PH – Housing and Regulatory Services	Item added to the Cabinet Forward Plan with a date TBC. The Board agreed to add to the Work Plan - October 2025
Working Groups and items addressed through alternative scrutiny methods				
	Public Consultations Framework Development – This group has completed its work into the consultation	Working Group	Director of Marketing, Communications and Policy	The Board established this working group at its meeting on 18 November

Key: Pre-Decision Scrutiny Pro-active Scrutiny

	Subject and purpose	How will the scrutiny be done?	Lead Officer/Portfolio Holder	Additional Information
	framework and will report its findings back to the Board inline with the timetabling of the draft framework.		PH – Customer, Communications and Culture	The Group is continuing its work to look into recent consultations.
	Member involvement in the Complaints Process To investigate how this links with members ward work in specific issues.	Scrutiny Rapporteur – Cllr S Aitkenhead	PH - Customer, Communications and Culture	
	NEW Local Plan and Planning Update To include information on identifying vacant sites for affordable housing and lack of progression with development sites.	The Board have requested a briefing session following a referral from Council	Leader Director of Planning and Transport	The Board agreed to add this to its work plan in November following a request as part of a Council Motion
	Briefing Sessions			
	Dates for O&S Board Briefing Sessions for 2025/26:		Potential Topics for Briefing Sessions	
	<ul style="list-style-type: none"> Monday 26 January 		<ul style="list-style-type: none"> Local Plan 	
	<ul style="list-style-type: none"> Monday 9 March 		<ul style="list-style-type: none"> Performance of the Council 	

Key: Pre-Decision Scrutiny Pro-active Scrutiny

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